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27-479

Approved For Release 2004/03/11 : CIA-RDP80M00165A002500090013-5



15 February 1977

MEMORANDUM FOR: Morning Meeting Participants

SUBJECT : Information for and about Admiral Turner

25X1 1. As indicated in a memorandum from Ben Evans, Admiral Turner and his staff have moved to Room 345, Old EOB. Telephone numbers are: [redacted] In all likelihood, Admiral Turner will maintain a permanent office in EOB after confirmation and even after the IC Staff moves into the new building.

25X1 25X1 2. The confirmation hearing is scheduled to take place on Tuesday, 22 February. Admiral Turner plans to depart for Naples that night; make farewell and courtesy calls within his NATO command and return to Washington on Thursday, 3 March. Three members of his present staff will return to Washington with him PCS. They are: [redacted] and [redacted]. [redacted] will also return for an undetermined TDY period. The DDA is now looking into the travel, financial arrangements and personnel actions needed to facilitate these assignments.

3. In a conversation with Mr. Knoche yesterday, Admiral Turner made the following comments and asked for the following information:

25X1 a. Admiral Turner intends to send his opening statement to the SSCI by COB Wednesday and welcomes suggestions. (NOTE: Our consolidated comments and suggestions for the opening statement were sent to the Admiral's office this morning. [redacted] has assured me that these suggestions will be taken into account by Admiral Turner and we will have an opportunity to review the final draft before it goes to the SSCI.)

b. During Mr. Bush's confirmation hearing, Senator Thurmond submitted eight questions which required written responses from Mr. Bush. Admiral Turner wishes to have the transcript of the questions and answers. (ACTION: OLC)

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c. Admiral Turner requested further clarification as to the distinction between counterintelligence and the internal security practices of the Agency. In specific terms, Admiral Turner wishes to know how we divide these functions organizationally and doctrinally. He also raised the following questions:



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(3) What are the basic principles of counterintelligence? (ACTION: DDO in collaboration with DDA/OS) (NOTE: In response to this question, we can refer Admiral Turner to briefing materials already sent to him.)

*Item #6
DDO notated
The Counter-
intelligence
Role of CIA
(Item D in
Index)*

d. As Mr. Knoche indicated at the Morning Meeting, Admiral Turner plans to have short but regular substantive meetings with the President on significant issues of special interest. When Admiral Turner returns in early March, he would like to have about 15 topics suitable for such discussions. (NOTE: Mr. Knoche discussed this request with Messrs. Walsh and Lehman who will collaborate on the preparation of these topics. Addressees are invited to submit additional suggested topics to Mr. Walsh.)

e. A question and answer dry run for Admiral Turner is planned for Wednesday or Thursday with Vice President Mondale and Messrs. Hamilton Jordan, James Schlesinger and Hank Knoche. (ACTION: A set of the Q&A's now being prepared by OLC for Admiral Turner should be made available to Mr. Knoche prior to this meeting.)

4. Summing up, Admiral Turner appears to be pleased with the material forwarded to him to date. [redacted] stated that he was particularly impressed with the budget presentation. Sometime today I expect to receive from [redacted] the following items for our review and comment:

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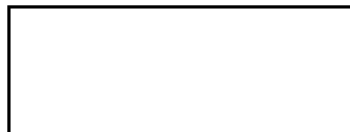
a. Admiral Turner's financial statement for the SSCI so that the General Counsel can prepare a Conflict of Interest Certification for the SSCI.

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- b. A copy of Admiral Turner's draft opening statement.
- c. A set of Q&A's prepared by Admiral Turner and his staff.



Special Assistant
to the DDCI

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12 February 1977

MEMORANDUM FOR: Morning Meeting Participants

SUBJECT : Provision of Briefings and Materials
for Admiral Turner

25X1 1. Admiral Turner is now located in Old EOB Room 175, telephone [redacted] On Friday, 11 February, I delivered to him a variety of briefing books, memoranda, and other items responsive directly or indirectly to his requests. He was pleased to receive the material but wanted it understood that he would still like to have specific answers to his questions or specific citations from material delivered. In the course of the ensuing discussion, he asked for the following additional items of information and comment:

- ~~a~~ What changes in Executive Order 11905 have been made by the Carter Administration? Has a new Executive Order been issued to confirm these changes? In particular, he wished to know what effect these changes will have on the CFI and the role of the DCI. I told him that I believed the changes were contained in an NSC/PRM but had not yet been issued formally in a revised Executive Order. In any case, he would receive a formal response from us in writing. (ACTION: OGC in collaboration with IC Staff)
- ~~b~~ He welcomes any suggestions for his opening statement at the SSCI confirmation hearing which is now set for 22 February. He wishes that the suggestions be given to him in topic form rather than in full narrative paragraphs as he has his own style of presentation. (ACTION: A/DCI in collaboration with other members of the Morning Meeting group. A/DCI is requested to consolidate all submissions into one paper and clear with Mr. Knoche. I must have the paper by COB Monday 14 February.

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If it is to be of any use to Admiral Turner he must have it early Tuesday morning. FYI, Admiral Turner's opening statement should be submitted to the SSCI on Thursday 17 February).

- c. A question and answer panel session has been tentatively set for Friday, 18 February, at 1400 hours. Additional details will follow. Admiral Turner would like to have the Q&A's by Thursday, so that he can be prepared to discuss them with the panel on Friday. Please note that any material in the Q&A's that is considered suitable for the opening statement should be submitted earlier and in a separate form as described in para b above. (ACTION: OLC and others)

- ~~d.~~ Admiral Turner's aide requested that the EOB suite of offices be swept. This matter has been referred to DDA. (ACTION: DDA)

- e. Later in the day, [] called with a request for the following items:

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- The Brownell Report to the Secretaries of State and Defense dated on or about 1955.
- The Hoover Commission Task Force Report on Intelligence activities dated June 13, 1955, and June 14, 1955, including an 87-page report and appendices.
- Baker Report, September 20, 1957.
- Robertson Report, June 1, 1958.
- Bissell Report, February 18, 1965.
- Eaton Report, August 16, 1968.
- Intelligence Supplement to the Blue Ribbon Report, July 1, 1970.
- Schlesinger Report, March 10, 1971.

(ACTION: Executive Secretary)

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2. The following appointments with Admiral Turner have been made and the participants have been notified:

- ✓ Bill Wells, DDO, at 1030 hours, Monday, 14 February

- ✓ Sayre Stevens, DDI, at 1500 hours, Monday, 14 February

-- Les Dirks, DDS&T, at 1030 hours, Tuesday, 15 February

changed to
1000 hrs Wed
16 Feb

→ Dick Lehman, D/DCI/NI, at 1600 hours, Tuesday, 15 February

25X1 3. Arrangements were made for Messrs. Tony Lapham and [redacted] to brief Admiral Turner at 1630 hours today on the TRW/Boyce-Lee case with particular reference to the forthcoming visit of Mexican President Lopez-Portillo. In addition, at Mr. Knoche's request the SDO on this date delivered to Admiral Turner a copy of a letter on this case to the President from Mr. Knoche.

25X1 4. [redacted] has kindly consented to brief the Morning Meeting group on the highlights of a conversation with Admiral Turner on 11 February regarding the Admiral's thoughts on public relations and what he expects from the Agency in this sector.

5. Morning Meeting participants are requested to contact me in the course of the day to let me know the status of completion of Admiral Turner's requests. Unless otherwise stated, I would like all the responses on his requests to date to be in his hands by COB Tuesday, 15 February. It is suggested that addressees maintain duplicate copies of all briefing books and documents submitted to Admiral Turner should he have further questions arising from reading these materials.

[redacted]
Special Assistant
to the DDCI

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9 February 1977

MEMORANDUM FOR: Morning Meeting Participants

SUBJECT: Requests for Materials and Briefings
for DCI-Designate Admiral Turner

Attached is a collection of questions from Admiral Turner for various offices. In addition, Admiral Turner has made the following requests in the course of meetings with him conducted during the past few days:

1. ~~X~~ Copy of Church Committee Report, including the history of CIA. ACTION:
2. ~~X~~ Copy of Pike Committee Report, including leaked version which appeared in the Village Voice. ACTION:
3. ~~X~~ Copy of Rockefeller Commission Report. ACTION:
4. ~~X~~ Pros and cons of an open budget, including public comments made by President Carter during election campaign and subsequent to the election. ACTION: OLC
5. ~~X~~ Comments about CIA and intelligence made by President Carter prior to and subsequent to the election. ACTION: SA/DCI
6. ~~X~~ List of IG inspections conducted during the past six months and those projected for the next six month period. ACTION: IG
7. ~~X~~ Paper on budget cycle (what is done during each period of the budgetary process). ACTION: Comptroller

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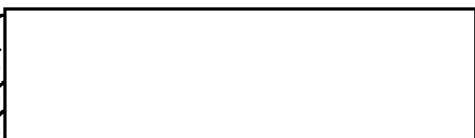
ILLEGIBLE
in memo
attached
to CIA Budget

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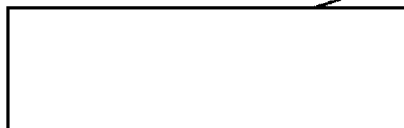
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8. Statement of mission of each Directorate.
ACTION: Comptroller
9. Suggestions for Admiral Turner on Face the Nation and other public appearances. ACTION: A/DCI
10. Laws, regulations and directives that govern the relations of the DCI and the President's National Security Advisor. ACTION: OGC
11. Differences between the requirements for disclosure of covert operations under Senate Resolution 400 and the Hughes-Ryan Amendment.
ACTION: OGC/OLC
12. How do the DCI's responsibilities change if we shift from peace to war? ACTION: OGC
13. In the New York Times of 8 February, there was a report that in the near future the President would ask the DCI to give a report to the Cabinet. Draft an outline of what that report should cover. (Include key points, limit to about 10 minutes.)
ACTION: A/DCI and Others *out to DDCI Low*
14. A list of questions and suggested answers (Q and A's) that might come up during the confirmation hearing.
ACTION: OLC
- ~~15.~~ Provide a rundown on the following controversial operations:

~~XXXX~~ 

- still to come.*
- e. Congressional leaks (experiences). ACTION: OLC
 - f. Terms of Reference for the House Select Committee on Intelligence (would like an analysis of the draft that is being proposed. Is it satisfactory? Would we like to have it amended as proposed?)
ACTION: OLC



SA/DDCI

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9 February 1977

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MEMORANDUM FOR [REDACTED]
EXECUTIVE ASSISTANT TO THE DEPUTY DIRECTOR
OF CENTRAL INTELLIGENCE

- Encl: (1) Questions for General Counsel
(2) Questions for Congressional Liaison
(3) Questions for Public Affairs
(4) Question for [REDACTED]
(5) Questions for DDCI

25X1

1. Attached are several questions that Admiral Turner would like to have answered in preparation for his confirmation hearings before the Select Committee.

[REDACTED]

Commander, USN

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WHEN ENCLOSURE (5) IS REMOVED

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QUESTION FOR THE GENERAL COUNSEL IN PREPARATION FOR
CONFIRMATION HEARINGS BEFORE THE SELECT COMMITTEE

1. The responsibilities of the DCI with respect to the entire intelligence community are likely to be a topic of discussion. Please outline the relationship that exists, particularly between the DCI and the various elements of DOD Intelligence, either as a result of Congressional statutes or Executive directives.

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Enclosure (1)

QUESTIONS FOR CONGRESSIONAL LIAISON IN PREPARATION FOR
CONFIRMATION HEARINGS BEFORE THE SELECT COMMITTEE

1. It is advisable to be as aware of the attitudes of the members of the Select Committee as possible with respect to intelligence activities. For each member of the Committee, please provide the following:

a. Factual background data that may significantly shape opinions: age, area of the country, previous profession, significant education.

b. Factual data on Congressional activities that could bear on attitudes toward intelligence: membership on the Church Committee; sponsoring of legislation affecting intelligence, etc.

c. Specific actions as a member of the Select Committee or its predecessor activities: On-the-record statements or positions regarding intelligence activities.

d. Public statements on intelligence: Indicate any attitudes toward intelligence that can be supported by public statements by any Senator.

e. Other indicators of attitudes toward intelligence: Within the proper limits of the Privacy Act, list any known attitudes toward intelligence that cannot necessarily be documented.

2. I appreciate the 26 examples of possible questions that could be asked by the Select Committee as given in the briefing book. Reading the proposed answers that I should give to these, I have one concern. Quite a few of the answers appear to have me advancing a position advocated by the Agency. While I have no problem at this time with supporting any of those positions, I am concerned that there may be several dangers in doing so: (1) It may lead to followup questions that will get me in over my depth on the Agency's positions; (2) It may commit me to positions I have not had time to study. I would therefore appreciate it if you would review the 26 answers with an eye to what can be said that will be meaningful and at the same time within the knowledge span of a newcomer to the Intelligence Community. In particular, I would like the questions to demonstrate a

Enclosure (2)

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philosophy of managing intelligence rather than a specific position on particular intelligence issues; e.g., respect for civil rights; a desire for objective intelligence, a desire to exchange information with the Congress, a desire to inform the Congress and the public within the bounds of law and national interest.

3. Please provide an up-to-date listing of the membership of the subcommittees and ad hoc committees of the Select Committee.

4. State what kinds of intelligence would be of use to each committee of the Senate; e.g., what resources does the Community have which could provide intelligence to Interior, Agriculture, etc.

a. Indicate how many times each Committee of the Senate was given an informational briefing in calendar year 1976 as opposed to briefings to support budget, etc.

b. Same as above for House of Representatives.

QUESTIONS FOR PUBLIC AFFAIRS IN PREPARATION FOR
CONFIRMATION HEARINGS BEFORE THE SELECT COMMITTEE

1. It seems important to be aware of the controversial issues which have surfaced in the public domain with respect to various intelligence agencies and activities. Although I cannot be expected to know the detailed explanation of each such instance, it would seem inadvisable not at least to know that an issue of controversy had been raised. It could be expected that I would at least have read of these or heard of them in the newspaper or on the TV. In point of fact, I've been out of the country and will not have been as up to date as I might have been otherwise. Examples:

a. For the last six months, list each issue that was raised in the press in criticism of one or the other of our intelligence community activities, with a very brief precis of the problem. No explanation of what the Community's position is will be necessary.

b. For the two years previous to the above, please catalog the major issues of controversy that were raised, by title.

2. As the confirmation hearings approach, I will have increasing contact with members of the media. Within the proprieties of the Privacy Act, please list those members of the media who have taken strong positions for or against various intelligence activities in the past several years; e.g., a TV newsman who did a special on some aspect or controversial issue of intelligence. To the extent possible, indicate the attitude of the individual. If that is not possible, simply indicate that he has produced or written a piece. In short, I would like to know more about the Intelligence Community's relations with the most significant individual members of the media with whom we will continue to have contact.

Enclosure (3)

25X1

QUESTION FOR MR [REDACTED] IN PREPARATION FOR
CONFIRMATION HEARINGS BEFORE THE SELECT COMMITTEE X

1. There is likely to be discussion of the precedent of having a military officer as DCI. Would you please give me the names of the previous military DCIs, the dates of their incumbency, and whether they were in an active or retired status while so serving.

Enclosure (4)

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QUESTIONS FOR THE DEPUTY DIRECTOR OF CENTRAL INTELLIGENCE
IN PREPARATION FOR CONFIRMATION HEARINGS BEFORE THE
SELECT COMMITTEE

1. At the hearings on 8 February before the Authorization Subcommittee of the Select Committee, Mr. Knoche made the statement that the amount of grain which the Soviets have under storage in earth-covered shelters amounted to one percent of annual consumption. Using that as a base, please estimate the variation from that figure which could result from lack of complete information, under-estimation of the size of individual storage sites, etc. Next, estimate the past rates of storage construction; and from that extrapolate the likely future rates of construction. Conclude with an estimation of how much the Soviets could store in a decade. Give a range from the lowest estimate of present capacity and the lowest building rates to the highest estimate of present capacity and the highest building rates. Presumably General Keegan would take a position at one end of the spectrum and the State Department at the other. Make any variations on the above methodology necessary to turn this into a useful and reasonable exercise.

a. Please do the same for the other indicators of Soviet civil defense preparation; e.g., ability to shelter significant officials; ability to shelter the population; ability to protect industry; or any others of importance.

~~CONFIDENTIAL~~

14 February 1977

Executive Registry

77-456

MEMORANDUM FOR: See Distribution

Effective Tuesday, 15 February 1977, at 8:00 a.m., Admiral
Turner's address and phone numbers will be as follows:

Room 345, Old EOB

Telephone Nos.

[Redacted]

[Redacted]

B. C. Evans
Executive Secretary

Distribution:

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